

& KHF N DJDLQVW GHO

6WDWHPSHPEW -ER\QJL'QH %XDM\ 3HU5PHDSQUHHQW QWDWL YH
3HUPDQHQW 0LVVLRQ RI WKH 5HSXEOLF RI .RUHD WR W

& OXVWBHQW HF WLRQ RI WUR YDLWIRQ SIOHD SISOL F2DWKIRUQ RI
'HFLVLRQ

7KDQN \RX 0DGDP & KDLU

)LUVW RI DOO P\ GHOHJDWL FRS SZRUXWQ LEMLSNUH WWR RW
DSSUHFLDWLRQ WR WKH , / & IR\$JO V\WV PR RQ IS OH KDIQ VR QH
& RPPLVMRLURQLHMIRUWV WR DFKLSHYRRIQHWSAU ZGRKUNL QJ WKLV
SDQGHPLF

0DGDP & KDLU

0\ GHOHJDWQHZW\ROG[S UHVV RXU V,L& FDHQGO DVSBHFL
WKH DGRSWLRQ RI WKH 3'WWDWM F*WHL \$&WORLQWPSRQHLSQHLWIKQJ D
3UHEDOH DQGLGHOLOQHV DV ZHOOO OHO&HRUDPHLQRQDZURLXQG O
FRQYH\ RXUWIGM\SHJ\WDR 6SHFLDODQDUS\VRHU WRHUX UK LOWR R&KML
ZRUN , QGHHG RXU KHDUWIHOW WKDQKHV IURX LWR XDOO O
DFKLH\K\HIG.RUHDQ\PRQW ILUPO\ E HJXILG\H\QWQH\KQ\W\H\W&HS\H
X\I\X\OD\LQJ D PHDQ WQSHUXROW ER\W\H\QWQH\KQ\W\H\W&HS\H
7KHUHIRUH P\ GHOHJDWLQ VXSSRUMW\W\H\QWQH\KQ\W\H\W&HS\H
\$VVHPW\ONLQJ QRWWLIRQ DRUW\W\H\QWQH\KQ\W\H\W&HS\H
\$WPRVSKQHQ[LQJ W\H\QWQH\KQ\W\H\W&HS\H WR DWQGH H\QWV\KRQ\Q\W\H\W&HS\H
SRVVLEOH GLVVHPLQDWLRQ

O \ G H O\HJ\BQ FVD O O

6HFRQG P\ GHOHJDWLQRQGQRWLHQFLWLKD\WWWWKHM EHH
GHILQLWLRQ R\$RDOORW\&QHULQF 'UZKH . RXULGDHQW\QMHM H\QPH
PHULWXE\ DQ DQGS\W\WQFX QLHJO HLYDQOV VMKDJW\VSUXGHQ
MXGJPHQW RI WKH , QWHUQDWLRLQDO & RXUW RI -XVWL
FDVH EHWFZDUH\&RDVWDQG5UFIW\ WR WK
REOLJDWLRQ LQ JHQHUDO LQWHUQDWLRQDO ODZ WR H
WUDQVERXQGDU\ KDUP O\ GHOHJDWLRQ E\GLQ\WVEHK
FRQVWUXHG DWKSIUHDQGLQJ\QJRG WFKRSREROL\DWLRQV XC
LQWHUQDWL\&QDQ\ZE\ WKH 'UDIW *XLGHOLQHV

ODGDP & KDLU

7XUQLQJ WR ³\W\KRYW\ISRQ DQ DSSOMFLHWL\QHQDQWGUHODHW
ZRXOG OLNHLW\QHFISW\ VDVS SUHF\DSVSLRQWW\RU6\HFL\&DQ
*RPH] 5R\B\HGR\LV FRQWULEXWLRQ LQ SUHSDULQJ WKH
\$SSOLFDWLRQ RI 7UHDWLHV'

O\ GHOHJDWLRQ\W\QH\XGWW\DWLWXGH WR PHPEHU\KRRI WKH
DFK\H\H\HDW UHVXOWV UQIWODXELRGUH\QHQJW\QHQG ZHOFRP
WKH HQWLUH VHFRQG UHDGLQJ GUDIW RI ³WKH *XLGH
ZKLFK ZLOO VHUYH DV D XVHIXO UHIUHQFH IRU OHPEH

5HJDUGLQJ WKH IRUP RI DJUHHPHQW\ SUP\FGD\W\HRQ\W\K
SKUDVH ³LQ DFFRUGDQFH ZLWK WKH UXOHV RI VXFK R
DJUHHPHQW RI WKH 6WDWHV RU LQWHUQDWLRQDO RUJ
*XLGHOLQH E L 7KLV PDNH\ H\W\SF\W\H\LLQ JW\DW\HMM
SURYLVLRQDO DSSOLFDWLRQ RI D WUHDW\ VKRXOG FRI
FRQIUHQFH

0RUHRYHU UHJDUGLQJ GUDIW *XLGHOLQH P\ GHO
SUDFWLFHV LQ H[SUHVW\QDIOV\SSOMFLRW\QLRQ BURDY\W
WUHDW\ +RZHYHU WKH\H LV QR UHDVRQ QRW WR DF
DSSOLFDWLRQ XQOHVV RWKHUZLVH SURYLGHG LQ WKH

