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3UHYHMRQ DQG UHSUHVLRQ RI SLDF\ DQG DUP HGUREEHU DWHD 9,,, 1 RQ DUJDO ELQGLQ
LQMUQMRQDODJ UHP HQW DQG,; 6XFFHVLQRRI 6WMM LQ UHVSFWRI 6WMM
UHSRQMELOW

2&72%(5 1(: <25.

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, ZRXOGWKDWHIR OOREZLIQH P D ERQ F H U & K D S J V R I W K H & U H S R U W
R Q V K W R S I L F U H Y H O V Q R Q U H R S I L R O F Q D U P H G E E D W H D

0U&KDLU

(U L W Z R H X O G M H R [S U H L W A H H S S U H F W D R V U R G S J H F 5 D 9 S R U W H X U
< D F R X S I D V V P K L W I R U D V G Q L W L S W R Y S I R W K O R S L V E H O O H D G L Q H J
Z R U N I W K R I S H Q H Q B H S * Q R X : S H W K D Q N & L V V P K L M U D V Q H F R Q G
U H S R O W L V S H F W
O R Y L Q R J U Z D U G W Z L H V K W R R Q J U D W U X O R X V E Y D G B W R K H Z S H F L D O
5 D S S R U W H Z R U X O G W H B H L W W U K D W K F R X U R I W K W X R G W K W R S L K H

D Q D U P H G E E V W L L H O F D V L Q H U L R D X I N F W K W H D E R L I O Q W W H U Q Z D W L H R U Q Z D Q V
7 K H D F V R I S L U D F Q G U P H G R E E B W H S X W J U H D W W N R L D I Q B Q G D Q V K I H
V D I H V L Q W H U Q D W L L R J O D D V R U D G H

7KHUHIRUGHOHJZWRORRPHKVI&SURYLVIDGQRESOUB\$W WLFQVKH
SUHYHQVLRQSRQHRSILRQDQUPHREEDWHD

+RZHY(HULWZRHDOGWBRHLWVKDWHDSW WLFQVXZHG DGSDBW
DQSSURVDFKBUHYHQVNSUHS/VUHDVQDUPHREIHOFRPSUHKKHQVLYH
PDQQKIDYLVQKLR RDXVRHVDULWQRVHFIXQILQG

:HEHOLWKVWHLJKWDLQLWDFQDUPHUREEBWHBDEHUHQGHUHG
PRUHHHFWEYFHO O HFFWLYBQKGHYHORSPHFDGSDFLW\ BKIROG/MQJO
VWDWKFVHIRUXQGHUVE DNHUQDQDSE UHJELRQSDUWLXQDDUO\
W\$HULFRQWLQHGW

7KHURRDXVRHWKFHULPHSLUDQDUPHREEDWHDDBRIWEH/U DWIRG
VRFLRHFRIQRFALFOVHXJOUH SRDQVHG UHJXOLDKISHSU LFYRHWWD O
SR SXODRWLRQVDRVRREQGLYHOLKVRKGUHWRLQMHFHVWBU\
VXSSRFV VFDXQWLQ/MUH QJWKKHGLRQH VVHLJDUJDPHZRLQMKH
SUHYHQVLRQSRQHRSILRQDQUPHREEDWHD

:LWKHJDVFKHD\$SW WLSOHHWHQVGHGOHJDVWRKQLHZKVWVFRSH
VKRXODGHJXDKSULQRLVRYHUHRLIFQV6WDDW/IHW W6WUDDVBIYD
YLWDDQEQGLVSHQRDDEHIFXUDQ\$URPRV VQJWDLQDQVDEOH
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:KHQLWRPHWRVKVFRSRHSLUDFF\GHOHJDVWURHQMKHDKSHRVLWLRQ
QRQSDWVWKHQLWHQVLRQYHQVQRQNDZRIWKHDKR XEFG
EHIOHLEWKEU DIW