10. "n Januar 2012, the then-UN. - Asso% sate Adm \$n \$strator and the then-Ass \$stant Adm \$n \$strator and) eg \$onal . \$re% tor of) (AS #\$s \$ted the UA; Countr & 3ff \$%e,

her 2012 - A to the UN. ! Ad#\$sor&! rou4 through the Un\$ted Nat\$ons 34erat\$ons Coord\$nat\$on 3ff\$%e. The re/uttal 4ro%ess 9as \$n\$t\$ated on 21 No#em/er 201< and %om4leted on 1< August 2014. The UN. ! Ad#\$sor&! rou4 u4held the rat\$ng of C4F \$nd\$%at\$ng C4art\$all& met e14e%tat\$onsF.

1<.

12. 3n 11 Oe/ruar& 2014, Ms. Sarrouh a44l\$ed for f\$#e) C7)) 4os\$t\$ons at the UN. - Countr& 3ff\$%es \$n (en\$n, Tan>an\$a, J\$m/a/9e, ! hana and Saud\$ Ara/\$a.

17. **3**n 22 Mar%h 2014, Ms. Sarrouh f\$led an a441\$%at\$on 9\$th the UN. T. "n res4onse to UN. T **3**rder No. 201 5N: 7201B6 dated 28 August 201B, Ms. Sarrouh \$nformed the . \$s4ute Tr\$/unal that she had /een se4arated from t

%ontested de%\$s\$on unla9ful. There 9ould not /e a suff\$%\$ent %ausal I\$n+ /et9een the \$rregular\$t& and the de%\$s\$on s\$n%e other e#\$den%e on the re%ord also esta/I\$shed the ser\$ous %on%erns regard\$ng Ms. Sarrouh?s 4erforman%e and the o#erall unsat\$sfa%tor& 4erforman%e rat\$ng \$n her 2012 - A 9as ult\$matel& ma\$nta\$ned.

22. O\$nall&, the Se%retar&-! eneral su/m\$ts that the UN. T erred \$n la9 9hen a9ard\$ng %om4ensat\$on for moral harm. As the %ontested de%s\$on 9as la9ful, \$t 9as not legall&

as 9ell as the do%umentat\$on 4ro#\$ded /& /oth 4art\$es and the . \$s4ute Tr\$/unal %learl& sho9ed the e#\$dent\$ar&/as\$s for \$ts f\$nd\$ngs.

22. Ms. Sarrouh further asserts that the UN. T %orre%tl& \$dent\$f\$ed the s%o4e of \$ts re#\$e9 /& l\$m\$t\$ng \$t to the \$ssues of fa\$rness and 4ro%edural regular\$t& and thus d\$d not %ondu%t a de novo re#\$e9 of Ms. Sarrouh?s 4erforman%e. The UN. T?s re#\$e9 9as str\$%tl& l\$m\$ted to UN. -?s o9n 4ro%edural gu\$del\$nes and \$t, inter alia, e1am\$ned 9hether the UN. - team met the o/l\$gat\$on to re#\$e9 Ms. Sarrouh?s three latest -As and \$t e#aluated the\$r status to that effe%t. "t too+ \$nto %ons\$derat\$on the e1am4les of 4os\$t\$#e feed/a%+ from a num/er of 9\$tnesses \$n order to %all \$nto Auest\$on the unsu44orted %on%lus\$ons of the ; ! at the t\$me. The UN. T also %orre%tl& found that the 2012 -A 9as g\$#en d\$s4ro4ort\$onate 9e\$ght and the a44eal has not demonstrated an& m\$sta+e of la9 or fa%t \$n the UN. T?s anal&s\$s 9h\$%h %on%luded that Ms. Sarrouh 9as not afforded full and fa\$r %ons\$derat\$on. The 4er%e4t\$on that her 4erforman%e \$n the UA; had /een unsat\$sfa%tor& \$s not =ust\$f\$ed /& the e#\$den%e on the re%ord. Ourther, the Se%retar&-! eneral?s argument that onl& the /est %and\$dates should /e sele%ted to ser#e as) C7)) \$s not 4ert\$nent to the \$ssue of 9hether a %and\$date 9as fa\$rl& treated.

27. '\$th res4e%t to the UN. T?s f\$nd\$ngs of 4ro%edural \$rregular\$t\$es, the Se%retar&-! eneral essent\$all& summar\$>es the arguments alread& made /efore the UN. T and engages \$n a C4urel& s4e%ulat\$#e anal&s\$s of the e#\$den%e as 4roof of 9hat he \$s assert\$ngF. The Se%retar&-! eneralK
9\$thout %\$t\$ng an& author\$t& and %ontra(r) 18. 6953(\$) 21. 26151-18. 96 T dN[(9) 19(u) 95. 1306(r) 18

28. Ms. Sarrouh reAuests that the a44eal /e d\$sm\$ssed. "n add\$t\$on, she as+s for an a9ard of %osts for a/use of 4ro%ess \$n the amount of US. 10,000 \$n #\$e9 of the Se%retar&-! eneral?s Cre4eated self-ser#\$ng m\$sre4resentat\$on of the off\$%\$al re%ord of the D. \$s4uteE Tr\$/unal?s del\$/erat\$ons along 9\$th other del\$/erate m\$sre4resentat\$onsF.

<0. 'e f\$nd that the UN. T %omm\$tted an error of la9 \$n de%\$d\$ng that the de%\$s\$ons not to nom\$nate Ms. Sarrouh for the "AA-?s further %ons\$derat\$on for the) C 4os\$t\$ons for 9h\$%h she a44l\$ed \$n August and No#em/er 201< 9ere unla9ful.^B

<1. The A44eals Tr\$/unal has %ons\$stentl& stated that \$n matters of staff sele%t\$on, the Se%retar&-! eneral has /road d\$s%ret\$on. ' e ha#e %lar\$f\$ed that th\$s d\$s%ret\$on \$s not unfettered and \$s su/=e%t to =ud\$%al re#\$e9.</p>

<2. "n Ljungdell, 9e referred to the d\$s%ret\$on 9h\$%h #ests \$n the Adm\$n\$strat\$on \$n the follo9\$ng terms ²

H Under Art\$% 101516 of the Charter of the Un\$ted Nat\$ons and Staff) egulat\$ons 1.25% and 4.1, the Se%retar&-! eneral has /road d\$s%ret\$on \$n matters of staff sele%t\$on. The =ur\$s4ruden%e of th\$s Tr\$/unal has %lar\$f\$ed that, \$n re#\$e9\$ng su%h de%s\$ons, \$t \$s the role of the UN. T or the A44eals Tr\$/unal to assess 9hether the a44l\$%a/le) egulat\$ons and) ules ha#e /een a44l\$ed and 9hether the& 9ere a44l\$ed \$n a fa\$r, trans4arent and nond\$s%r\$m\$nator& manner. The Tr\$/unals? role \$s not to su/st\$tute the\$r de%s\$on for that of the Adm\$n\$strat\$on.

<<. "n Abbassi, 9e em4has\$>ed that 7

H "n re#\$e9\$ng adm\$n\$strat\$#e de%\$s\$ons regard\$ng a44o\$ntments and 4romot\$ons, the UN. T e1am\$nes the follo9\$ng 516 9hether the 4ro%edure as la\$d do9n \$n the Staff) egulat\$ons and) ules 9as follo9edL and 526 9hether the staff mem/er 9as g\$#en fa\$r and adeAuate %ons\$derat\$on.

^B The UN. T found that Ms. Sarrouh's a441\$% at\$on 9as re% e\$#a/le \$n 4art, 9\$th regard to her % la\$ms regard \$ng her non-sele% t\$on for three 4osts for 9h\$% h she had a441\$ed \$n August 201< and three 4osts for 9h\$% h she had a441\$ed \$n August 201< and three 4osts for 9h\$% h she had a441\$ed \$n No#em/er 201<. "t re=e% ted as not re% e\$#a/le ratione materiae that 4art of her a441\$% at\$on 9h\$% h % on% erned other 4os\$t\$ for 9h\$% h she d\$d not reAuest management e#aluat\$on.

² Ljungdell v. Secretary-General of the United Nations, Judgment No. 2012-UNAT-22B, 4ara. <0, %t\$ng Schoo v. Secretary-General of the United Nations, Judgment No. 2012-UNAT-212, 4ara. <4, Auot\$ng San! idi v. Secretary-General of the United Nations, Judgment No. 2010-UNAT-084, 4ara. 40 5\$nternal footnotes om\$tted6.

⁷ Abbassi v. Secretary-General of the United Nations, Judgment No. 2011-UNAT-110, 4aras. 2<-24.

H The Se%retar&-! eneral has a /road d\$s%ret\$on \$n ma+\$ng de%\$s\$ons regard\$ng 4romot\$ons and a44o\$ntments. "n re#\$e9\$ng su%h de%\$s\$ons, \$t \$s not the role of the UN. T or the A44eals Tr\$/unal to su/st\$tute \$ts o9n de%\$s\$on for that of the Se%retar&-! eneral regard\$ng the out%ome of the sele%t\$on 4ro%ess.

<4. "n "olland, 9e stated 8

H The . \$s4ute Tr\$/unal 4ossesses =ur\$sd\$%t\$on to res%ind a sele%t\$on or 4romot\$on 4ro%ess, /ut ma& do so onl& under e1tremel& rare %ir%umstan%es. ! enerall& s4ea+\$ng, 9hen %and\$dates ha#e re%e\$#ed fa\$r %ons\$derat\$on, d\$s%r\$m\$nat\$on and /\$as are a/sent, 4ro4er 4ro%edures ha#e /een follo9ed, and all rele#ant mater\$al has /een ta+en \$nto %ons\$derat\$on, the . \$s4ute Tr\$/unal shall u4hold the sele%t\$on74romot\$on.

H All %and\$dates /efore an \$nter#\$e9 4anel ha#e the r\$ght to full4(s) 22. 3609()-445. 258(/)177

mem/ers of the 4anel e1h\$/\$ted /\$as, or \$rrele#ant mater\$al 9as %ons\$dered or rele#ant mater\$al \$gnored.

<2. The UN. T?s Judgment \$nd\$%ates that \$t 9as a9are of th\$s =ur\$s4ruden%e, &et 9e f\$nd that \$t fa\$led to %orre%tl& a44l& the la9 9hen %ons\$der\$ng Ms. Sarrouh?s %hallenge to the sele%t\$on 4ro%ess.

<7. Oor the reasons 9h\$%h follo9, 9e agree 9\$th the Se%retar&-! eneral?s su/m\$ss\$on that the UN. T erred /& %ondu%t\$ng a de novo assessment of Ms. Sarrouh?s 4erforman%e and there/& e1%eeded \$ts %om4eten%e and C\$m4ro4erl& \$ntruded \$nto the Adm\$n\$strat\$on?s manager\$al d\$s%ret\$on to assess the 4erforman%e of staffF. 3ur reasons demonstrate that the UN. T erred \$n la9 and e1%eeded \$ts %om4eten%e /& su/st\$tut\$ng \$ts o9n de%s\$on for that of the Adm\$n\$strat\$on regard\$ng the out%ome of the sele%t\$on 4ro%ess. ' e held \$n Ni olara is that the same 4r\$n%\$4le a44l\$es \$nsofar as su/st\$tut\$ng the Tr\$/unal?s o9n</p>

<8. 3n the Auest\$on of the 2012 - A, the UN. T held as follo9s ¹²

H DAEs results from the e#\$den%e, the re#\$sed /ut not f\$nal\$>ed 2012 D-AE had a de%\$s\$#e and d\$s4ro4ort\$onate 9e\$ght on DMs. SarrouhE not /e\$ng nom\$nated /& the ; ! for an& of the rele#ant) C7)) 4os\$t\$ons. 5H6 The fa%t that the 2012 D-AE 9as under re/uttal 9as not ta+en \$nto %ons\$derat\$on 9hen the ; ! re#\$e9ed her as a 4otent\$al nom\$nee for the rele#ant) C7)) 4os\$t\$ons.

' e f\$nd that th\$s 9as not an a‰urate ‰n%lus\$on from the e#\$den‰e \$n the ‰ase. The 2012 - A 9as not the onl& ‰ons\$derat\$on 9h\$%h the ; ! too+ \$nto a‰ount. "t 9as %lear on the e#\$den‰e that the ‰fr‰umstan‰es surround\$ng Ms. Sarrouh?s mo#e to Ne9 : or+ follo9\$ng her 9ea+ 4erforman‰e \$n the UA; 9ere a more \$m4ortant ‰ons\$derat\$on \$n the de‰s\$on not to nom\$nate her.

40. **3**n 18 June 201<, the UN. **!** Team %ondu%ted \$ts re#\$e9 of her 2012 4erforman‰e as) C for the UA; and aga\$n ga#e her an o#erall rat\$ng of C4F, not\$ng that she CneedDedE de#elo4ment \$n nearl& all res4e%ts \$n a%h\$e#\$ng 5H6 her 4lanned re

) C7)) 4ostsons and that she should not /e among UN. -?s nom\$nees to the "AA- for the Drele#ant 4ostsonsE.

"n #\$e9 of the gra#\$t& of the s\$tuat\$on \$n the %ountr& off\$%e, &ou are here/& \$nstru%ted to underta+e a m\$ss\$on to Ne9 : or+ \$n order to %ondu%t %onsultat\$ons 9\$th rele#ant 4arts of @eadAuarters 9\$th the o/=e%t\$#e at arr\$#\$ng at a susta\$na/le solut\$on to the management \$ssues \$n the UA; Countr& 3ff\$%e. 5H6

н

O\$nall&, &ou are \$nstru%ted to %ease all de%\$s\$ons of 4ersonnel a%t\$on 9\$th\$n the Countr& 3ff\$%e unt\$l further not\$%e. Should an& 4ersonnel a%t\$ons /e reAu\$red to /e ta+en, &ou must o/ta\$n the a44ro#al of the) eg\$onal (ureau 5H6.

Thus, there 9as a re4ort of #er& ser\$ous 4ro/lems \$n the Countr& 3ff\$%e 9h\$%h fell 9\$th\$n the res4ons\$/\$l\$t& of Ms. Sarrouh as) C for the UA; . The Se%retar&-! eneral 9as ent\$tled to ta+e th\$s \$nto a%%ount 9hen %ons\$der\$ng her a44l\$%at\$ons for #er& \$m4ortant 4osts \$n other %ountr\$es. The UN. T 9as not %om4etent to hold that the Se%retar&-! eneral should ha#e g\$#en 4re%eden%e to d\$fferent %r\$ter\$a.

44. "n the Isght of Ms. Sarrouh?s 4erforman%e sn the UA

The UN. T \$nter4reted the mean\$ng of th\$s statement as /e\$ng that \$t Ca44ears to re%ogn\$>e that DMs. Sarrouh?sE ent\$re 4erforman‰e 9\$th UN. -, \$n%lu

B<. The a44eal \$s allo9ed and Judgment No. UN. T720127218 \$s #a%ated.

3r\$g\$nal and Author\$tat\$#e Ners\$on ; ngl\$sh

. ated th\$s 27th da& of 3%to/er 2017 \$n Ne9 : or+, Un\$ted States.

&Signed'	&Signed'	&Signed'
Judge *uss\$%+, -res\$d\$ng	Judge Thomas- 0 el \$1	Judge) a\$+os

; ntered \$n the) eg\$ster on th\$s 8th da& of . e%em/er 2017 \$n Ne9 : or+, Un\$ted States.

&Signed'

' e\$%heng *\$n,) eg\$strar